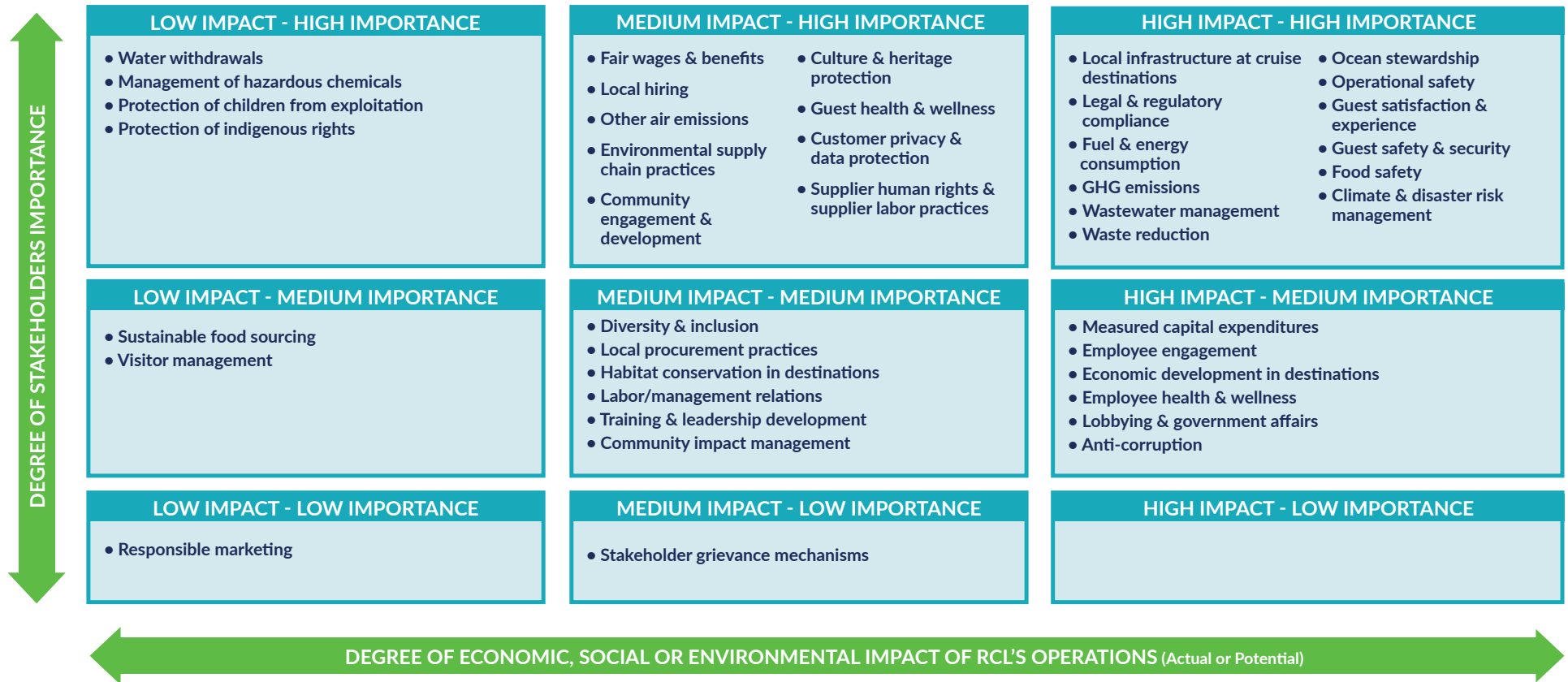


RCL's Sustainability Materiality Matrix



The following matrix serves as the foundation from which the Report's content has been developed and provides a structure from which we can continue to expand upon our commitments to sustainability and sound stewardship.



This Sustainability Materiality Matrix maps the issues that are most important for sustainability management and reporting based on the deemed level of concern to our stakeholders and the degree of RCL's environmental, social and economic impacts.